

# SHELLEY N. FACENTE, PHD, MPH

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## CURRICULUM VITAE

### OBJECTIVE

Shelley Facente is a sociologist and epidemiologist who is Founder and Principal of Facente Consulting, a woman-owned consulting firm that supports health departments, other government agencies, nonprofits, universities, coalitions, and collaborations to understand, implement, and tell their story. Our team is passionate about public health, values the wisdom of communities, and applies our wealth of skills and experience to advancing health equity for people affected by HIV and hepatitis C, people who use drugs, people who are unhoused, and other populations who have been most neglected and harmed by current and historical systems. As Principal Consultant, Shelley strives to take on consulting projects that take on complex social issues, helping our clients realize our vision of a world with unconditional health equity, where all people experience health and wellness.

### ACTIVE CONSULTING PROJECTS

#### Los Angeles County Department of Youth Development

Los Angeles, CA

January 2026 – present

- ☞ Collaborate with the Department of Youth Development (DYD) leadership team to develop a sustainability plan to enhance gender equity both within the department and through its programming in LA County
- ☞ Conduct a comprehensive review of existing gender equity strategies and initiatives, along with primary data collection through a staff survey and in-person focus groups and interviews of community service providers and young people throughout 5 regions of LA County
- ☞ Develop concrete recommendations to promote gender equity within and by the DYD, including a recommended strategy for different branches within DYD to access a professional development budget dedicated to this issue
- ☞ Research best practices and resources to support successful local implementation of key recommendations, and develop a long-term sustainability plan that will allow DYD to regularly observe and summarize their progress, challenges, and successes related to improving gender equity, including for trans and non-binary staff and youth

#### World Health Organization

Geneva, Switzerland

November 2025 – present

- ☞ Support an international team to conduct a rapid, comprehensive systematic review of HTLV screening and prevalence among key populations, to support development of HTLV screening guidelines by WHO, to be released in 2026
- ☞ Provide expert input into the review protocol and data screening and extraction tools, along with overseeing a local team assigned the screening of approximately 1200 records and extraction from approximately 400 articles

#### El Cerrito High School James Morehouse Project

El Cerrito, CA

October 2025 – present

- ☞ Recruit and support a filmmaker to create two short documentaries of the James Morehouse Project, a program of El Cerrito High School dedicated to partnership with students and parents create a more inclusive and supportive school culture, including for monolingual Spanish-speaking parents and their students
- ☞ Work with the current director in the year prior to her retirement to plan for leadership transition of the James Morehouse Project, including facilitating sessions with current staff to plan for succession of the program

## **CDC Public Health Workforce Branch**

Atlanta, GA

September 2025 - present

- ☞ Work with this branch of CDC, housed within the Public Health Infrastructure Center, to consider different options for streamlining workflows and restructuring the branch to optimize effectiveness and increase sustainability within the current US climate
- ☞ Design and facilitate meetings to examine how the different fellowship programs run by this branch can be preserved and supported in service of their mission to build the scientific workforce of CDC and state, territorial, local, and tribal health departments throughout the United States
- ☞ Develop a set of candidate prototypes for restructuring, and assist branch leadership in developing a final proposal for restructure to be presented to Center leadership for approval

## **Hellman Foundation**

San Francisco, CA

January 2023 - present

- ☞ Assisted the Hellman Foundation to develop a Request for Proposals and ultimately launch a \$20 million five-year initiative to fund the Food for Health Collective San Francisco, designed to improve nutrition equity for vulnerable communities in the Bay Area and advocate for statewide policy in California
- ☞ Worked closely with grantees to develop a comprehensive evaluation plan for the initiative, using the Results-Based Accountability™ framework. This plan included a list of indicators and performance measures to be tracked and discussed on a regular basis, as well as data protocols to facilitate the regular receipt and review of data points to discuss trends and determine areas for continuous quality improvement
- ☞ During implementation beginning in 2024, provide technical assistance and facilitation of evaluation-focused discussions for all grantees throughout the implementation period of the funding

## **End Hep C SF**

San Francisco, CA

January 2016 – present

- ☞ Provide critical backbone support for this multi-sector collective impact initiative, designed to achieve elimination of hepatitis C in San Francisco. Ongoing project support activities include facilitation of Coordinating Committee and Executive Advisory Committee meetings; facilitation of individual workgroup meetings; planning and facilitation of large open community meetings to advise community stakeholders of progress toward hepatitis C elimination; development of meeting agendas to support continued progress toward collective goals and priorities; and support for both process and ongoing impact evaluation (using a Results Based Accountability™ framework) of the initiative
- ☞ Write grant narratives on an ongoing basis as funding opportunities arise that will support the continued work of this elimination initiative, including grants to Gilead, the Hellman Foundation, and others
- ☞ Write RFPs and RFAs to allow for contract work by external partners, including for a new program of peer-based community navigators, a video content creation project, and a series of research projects
- ☞ Facilitated a comprehensive strategic planning process with more than 100 members of End Hep C SF, in order to determine the vision, mission, values, core strategies, and strategic priorities of this new initiative over its next three formative years. Worked with a graphic designer to create an easy-to-read, visually stunning strategic plan ready for wide release after engaging closely with stakeholders to develop and refine content (the final plan is available at <https://tinyurl.com/EndHepCSFstrategicplan>); also led the update of this strategic plan and generation of a new 2020-2022 strategic plan document released in early 2020
- ☞ Worked with an epidemiological modeler and expert on data triangulation to lead the process to develop the first-ever estimate of hepatitis C prevalence in San Francisco. This estimate required synthesis of data from case registries, medical records, cohort studies, and published literature, estimating the population size and hepatitis C prevalence among people in various subpopulations within San Francisco. The final estimate of the number of people estimated to be living with hepatitis C in San Francisco was published in a peer-reviewed journal, and simultaneously released publicly with an explanatory fact sheet for laypeople

## COMPLETED CONSULTING PROJECTS (SELECTION FROM >116)

### **The Center at Sierra Health Foundation**

Sacramento, CA

December 2024 – December 2025

- ☞ Developed and implemented a comprehensive landscape analysis of medications for addiction treatment (MAT) in the state of California, with the goal of helping The Center at Sierra Health Foundation understand the implications of structural and policy changes affecting MAT from 2019-2024 on health outcomes, policies, services, and communities historically underserved by MAT programs, and examine the organizational infrastructure that is needed for provision of MAT services in a variety of settings
- ☞ Partnered with a filmmaker to develop up to 10 case studies of MAT programs spread across various programs and regions in California, exploring the contextual factors that influence the delivery of MAT at each organization. Case studies formed a video series of 4-5 minute videos for each site, highlighting their service models, implications of state and local policy on services provided, relationships with the community they are serving, and challenges that hinder services, available here: [facenteconsulting.com/work/mat-video-series/](https://facenteconsulting.com/work/mat-video-series/)
- ☞ Wrote policy briefs on a variety of issues, with concise summaries of analysis findings tailored for policymakers and partners that highlight key results, implications, and recommended actions as a result of this work

### **Hanoi Medical University**

Hanoi, Vietnam

September 2025 – December 2025

- ☞ Taught a hybrid course on systematic reviews and meta-analyses for approximately 60 medical students and faculty at Hanoi Medical University in Vietnam and Chiang Mai University in Thailand
- ☞ Given the 15-hour time difference between Vietnam and California, this course was taught virtually for 2 hours on 3 consecutive mornings in Vietnam (late evening in California) in October, followed by a one-week in person session in Hanoi in December, with five 4-hour sessions focused on enhancing skills and troubleshooting lit searches or article screening and extraction, to support teams in eventually publishing their reviews

### **Gilead Foundation**

Foster City, CA

April 2022 – September 2025

- ☞ Developed a Theory of Change to describe and visualize the meaningful impact that the Gilead Foundation wanted to achieve through the Creating Possible Fund, a 3-year, \$30 million program to support systemic or scaled impact to advance equity in education and improve the physical and mental health and wellness of adolescent and transitional-age youth in the United States
- ☞ Designed a comprehensive strategic evaluation plan to articulate the impact of the fund, highlighting the unique approach of addressing education inequity as a strategy to impact health outcomes
- ☞ Provided ongoing training and technical assistance services to support Gilead Foundation and grantees to implement the evaluation plan throughout the 3-year project period
- ☞ Worked with a filmmaker to develop three 5-minute videos to highlight the impact that Creating Possible Fund support has had for grantees and those they serve in three US jurisdictions. This included arranging for filming on location, live interviews and collection of relevant b-roll, and working with the filmmaker to edit videos and make them accessible for widespread dissemination. Upon request, we also created 1-min “vertical” videos suitable for sharing through most social media platforms

### **UCSF Pain and Addiction Research Center (PARC)**

San Francisco, CA

September 2024 – May 2025

- ☞ Conducted background research about PARC’s history within UCSF and what other academic centers focused on pain and/or addiction have prioritized to promote their services and reputation
- ☞ Designed and facilitated an in-person kick-off meeting, six virtual planning meetings, and a virtual meeting with the strategic planning committee focused on developing the communication strategy for the new strategic plan
- ☞ Drafted and revised both an external-facing, graphically designed strategic plan for wide dissemination, and an internal-facing, comprehensive “package of notes and decisions made” that could be used as a reference for PARC faculty and administrators as they used the strategic plan to guide their work over the subsequent five years

## **Desmond Tutu Health Foundation**

Cape Town, South Africa

January 2024 – March 2025

- ☞ Served as an instructor and mentor as part of the *Khulani Siphile Siphuhle* training program in the Eastern Cape Province of South Africa, the country's least well-resourced province with extremely high rates of HIV, TB, and maternal and infant mortality. *Khulani Siphile Siphuhle* was created through a D43 training grant funded through the Fogarty International Center at the National Institutes of Health in 2022, and was intended as a 5-year grant but was terminated early in March 2025 due to the South African setting
- ☞ Designed and taught a curriculum focused on conducting systematic reviews for PhD students at Walter Sisulu University and the University of Fort Hare (two of South Africa's Historically Disadvantaged Institutions, similar to Historically Black Colleges and Universities in the U.S.). This course was taught with a one-week intensive in-person in the Eastern Cape, and was followed by 6 months of 1:1 mentorship for the PhD students as they completed systematic reviews as part of their doctoral theses

## **Gilead Sciences, HIV Clinical Research**

Foster City, CA

October 2020 – September 2024

- ☞ Provide statistical advice to researchers in the Virological Therapeutic Area of HIV Clinical Research, assisting with the study design, analysis plan, and interpretation of study data for the PURPOSE trials of 6-monthly subcutaneous lenacapavir and daily oral emtricitabine/tenofovir alafenamide for PrEP
- ☞ This included running simulations to assess the performance of various HIV recency assays in different local contexts, and advising proper use of methods to account for the false recent rate and mean duration of recent infection (MDRI, the average time post-infection that individuals are classified as recently infected) in each study location

## **Pacific AIDS Education and Training Center – Bay Area, North and Central Coast (PAETC-BANCC)**

San Francisco, CA

June 2024 – July 2024

- ☞ Planned and provided strategic facilitation for PAETC-BANCC over two meetings, with the goal of helping this local partner of the regional AETC develop their own local mission, vision statement, and set of values to guide their work, along with setting priorities for local work in 2025 and 2026
- ☞ Interviewed key stakeholders and reviewed existing documents detailing BANCC's strengths and challenges, then planned and facilitated a half-day staff retreat to develop mission, vision, and values, and a full-day retreat with a larger group to discuss and set priorities for the upcoming years

## **San Francisco Food Security Task Force**

San Francisco, CA

December 2023 – July 2024

- ☞ Researched, compiled, organized, and analyzed information on food organizing structures or food policy councils in 8-10 cities throughout the U.S.
- ☞ Created a workplan and attended semi-monthly meetings with Food Security Task Force leadership and San Francisco Department of Public Health staff to review data and prepare presentations and discussion for monthly Task Force subcommittee meetings
- ☞ Developed final recommendations on a new structure for food organizing in San Francisco that could be delivered and presented to the San Francisco Board of Supervisors, Mayor, and city department heads

## **The Joint United Nations Programme on HIV/AIDS (UNAIDS)**

Geneva, Switzerland

January 2024 – June 2024

- ☞ Partnered with a Technical Working Group at UNAIDS to review the programme's 2015 Terminology Guidelines, intended to document the most accepted terminology for HIV-related terms and concepts for use by country offices and other partners throughout the world
- ☞ Identified and gathered source material through desk review and consultations with UNAIDS staff and external stakeholders to deliver an updated set of guidelines for publication in 2024, ready for professional copyediting and rapid dissemination

## **LA County Division of HIV and STD Programs**

Los Angeles, CA

April 2024 – June 2024

- ☞ Designed, planned, and led a team of 6 facilitators to execute a series of in-person and virtual listening sessions throughout Los Angeles County to inform an upcoming Request for Proposals for all HIV and STD-related direct services funded by the public health department. The audiences of these interactive sessions included current providers of HIV/STD services, and current or potential consumers of those services
- ☞ Coordinated the delivery of simultaneous Spanish/English interpretation to the participants, about 1/3 of whom were monolingual Spanish speaking, during each fully interactive session
- ☞ Summarized the key findings from these listening sessions into a presentation to Division leadership as well as a final written report and presentation of recommendations to inform the RFP in development

## **Research Triangle Institute (RTI) International**

Oakland, CA

January 2023 – March 2024

- ☞ Led the writing of manuscripts for peer-reviewed journals, blogposts, and other venues, with the goal of building the evidence base for U.S.-based drug policy initiatives delivered through syringe services programs
- ☞ Rapidly wrote and published a blog post about the impact of the California Harm Reduction Initiative (<https://www.rti.org/insights/impact-of-california-harm-reduction-initiative>) which was used to successfully advocate for renewal of state funding for syringe services programs, renewed for \$61 million over four years as California Overdose Prevention and Harm Reduction Initiative (COPHRI), using opioid settlement funds
- ☞ Synthesized existing information and developed a manuscript that was accepted to the *American Journal of Public Health* as a Major Article highlighting the importance of adequate funding for syringe services programs

## **Alameda County Health Care for the Homeless (ACHCH)**

Oakland, CA

February 2023 – January 2024

- ☞ Oversaw a strategic planning process for ACHCH, which serves over 9,000 people experiencing homelessness annually in street and shelter settings in Oakland and surrounding areas
- ☞ Worked with a core team of ACHCH staff to develop an organization-wide theory of change to guide and prioritize their work overall, in addition to planning strategic priorities for the next 3 years
- ☞ Facilitated virtual and in-person meetings with different arrangements of staff, from small groups planning team-focused work priorities to all-staff retreats focused on internal communication and de-siloing

## **Raphael House**

San Francisco, CA

March 2023 – January 2024

- ☞ Conducted thorough environmental scan, interviewing 15 internal and external stakeholders and gathering secondary data about the housing crisis in San Francisco, to help inform the future priorities for this family homeless shelter and social services agency
- ☞ Planned and facilitated a series of 8 meetings with core agency leadership to determine the top priorities for fundraising and service restoration, given the financial crisis the agency was facing in 2023
- ☞ Developed a compendium of tools, boilerplate language, and one-page summaries of critical “fund a need” opportunities that the development team could use to bolster their emergency capital campaign

## **California Prevention Training Center**

Oakland, CA

August 2023 – December 2023

- ☞ Planned and facilitated a 2-day, all-staff retreat for the California Prevention Training Center (CAPTC), focused on high-level goal setting for the next three years, strategies for optimal team function in a remote work environment, and priorities for leadership in anti-racism and health equity.
- ☞ Conducted interviews with 8 staff who had been working at the organization for various lengths of time, to help inform the retreat agenda and activities, then designed an interactive agenda that helped them advance their shared goals

## **NASTAD (formerly the National Alliance of State & Territorial AIDS Directors)**

Washington, DC

September 2022 – November 2023

- ☞ Systematically gathered information about various community-based participatory research (CBPR) models, including case studies of their use within the harm reduction space. Created a PowerPoint slide deck of findings from this review, for use by NASTAD or partners in future presentations and trainings
- ☞ Conducted interviews with CBPR experts and stakeholders, to inform the development of a user-friendly implementation guide about best practices for CBPR implementation as a part of harm reduction program evaluation, along with concrete tips and helpful tools
- ☞ Facilitated a one-hour webinar presentation of the tool and how to use it, recorded by NASTAD for future use

## **Centers for Disease Control and Prevention, Division of Workforce Development**

Atlanta, GA

May 2023 – October 2023

- ☞ Worked closely with Division leadership at CDC to review and update their 2019 strategic framework to meet the new public health realities of 2023
- ☞ Facilitated a series of surveys, in-person all-day sessions, and virtual meetings with leadership throughout the Division to determine what updates were needed to the framework to guide them in the future

## **NASTAD**

Washington, DC

February 2022 – October 2023

- ☞ Designed and implemented the evaluation of a 3-tiered, multi-million dollar syringe services program (SSP)-based COVID-19 vaccination project, focused on improving vaccine uptake among people who use drugs throughout the United States
- ☞ Worked closely with NASTAD and grantees to design a participatory process that assessed grantee's capacity for data collection, balancing the needs to demonstrate robust program outcomes while avoiding burdening grantees with unnecessary data collection processes
- ☞ Collected and analyzed quantitative data from 58 SSPs, providing nuanced context through qualitative data collection including interviews and focus groups to grantmakers and grantees, in order to produce 5 mixed-method evaluation reports for NASTAD and CDC throughout the project period

## **End Hep C SF**

San Francisco, CA

February 2022 – October 2023

- ☞ Commissioned to design and implement a needs assessment that would identify gaps in hepatitis C testing and treatment in the San Francisco jails, identify best practices for treatment and linkage, and develop a hepatitis C care cascade for people currently or recently incarcerated
- ☞ Coordinated logistics and completed onsite interviews with 22 residents of the jail, focusing on people with untreated hepatitis C, using a questionnaire and interview guide designed to collect information on jail residents' demographics, hepatitis C knowledge, existing connections to community medical, substance use, and mental health care, and preferences for hepatitis C treatment delivery
- ☞ Conducted thematic analysis of the qualitative data, along with epidemiological analysis of the clinical data available in jail health medical records from January 2016 through September of 2021
- ☞ Presented findings to department of public health leadership and at regional and national conferences to help raise the profile of this issue, relevant to many other county jail systems throughout the U.S.

## **NASTAD**

Washington, DC

September 2022 – October 2023

- ☞ Completed a thorough literature review, highlighting harm reduction and housing models meant to address high utilizers of emergency services, chaotic alcohol consumption, and the fentanyl-driven overdose crisis
- ☞ Interviewed researchers and harm reduction housing practitioners, using this information to create a 2-page summary of best practices and an interactive, web-based video series highlighting the voices and models of researchers and frontline workers in the field (<https://facenteconsulting.com/work/harm-reduction-and-housing-video-series/>)

## **Centers for Disease Control and Prevention, Population Health Workforce Branch**

Atlanta, GA

September 2022 – September 2023

- ☞ Conducted key informant interviews with internal and external key stakeholders to clearly define the challenges, explore ideas for possible solutions, and get perspectives on what the size and capacity of the future CDC workforce should be in the coming years, including managing rapid growth, forecasting workforce needs, improving DEI and accessibility, and effectively evaluating the work of the Population Health Workforce Branch
- ☞ Facilitated scenario planning to create a roadmap for addressing CDC workforce needs and gaps for the next 10-20 years that outlined different plans for different possible futures
- ☞ Facilitated a multi-session strategic planning process that led to the development of a 5-year strategic plan for the Branch, guiding its work in 2023-2027

## **California Department of Public Health**

Sacramento, CA

April 2021 – September 2023

- ☞ Designed and facilitated a 19-member taskforce comprised of California Department of Public Health (CDPH) and community stakeholders, to develop a comprehensive 5-year strategic plan to end the HIV, hepatitis C (HCV), and sexually transmitted disease (STD) syndemic in California, in response to a request from the statewide "End the Epidemics" consortium to Governor Gavin Newsom
- ☞ Launched a survey taken by more than 600 people throughout the state, providing input about what they thought were the major priorities for ending these epidemics in California
- ☞ Worked with the core taskforce to develop a shared vision, mission, and values for the work, and to identify core strategies and specific initiatives using a social determinants of health framework. The final high-level plan distributed at the end of year 1 described the state's core strategies and initiatives to end HIV, HCV, and STDs given 5 lenses for the work: racial equity, housing first, health access for all, behavioral health, economic justice, and stigma-free
- ☞ Designed and facilitated a process to work with community partners throughout the state to develop a detailed, realistic, and high-impact blueprint for implementing these strategies and initiatives in varied local contexts over the 5 years of the plan

## **Vitalant Research Institute (formerly Blood Systems Research Institute)**

San Francisco, CA

February 2018 – July 2023

- ☞ Served as an Affiliate Investigator, extracting and managing data from existing databases at UCSF, Vitalant Research Institute, and the Consortium for the Evaluation and Performance of HIV Incidence Assays (CEPHIA), and ensuring that specimen and clinical datasets are properly assembled and transferred for implementation of an NIH R44 (Small Business Innovations Research grant) with Sedia Biosciences
- ☞ Provided in-country "step-down" training and quality improvement support to people in PEPFAR countries who will provide trainings to laboratory technicians, midwives, and nurses in rural health settings for use of the Asanté™ HIV-1 Rapid Recency® Assay for HIV incidence estimation at the population level. Once trained in central locations, these local trainers return to outlying areas to train colleagues in the use and management of the Asanté™ test and this project involves providing quality assurance, encouragement, and technical assistance to these trainers in the local setting as they build their skills and prepare for widespread implementation. To date Dr. Facente has overseen step-down trainings in Fort Portal, Uganda and Kampong Cham, Cambodia
- ☞ Assisted with data analysis, reporting, and development of publications related to CEPHIA activities

## **Gilead Sciences, Corporate Giving**

Foster City, CA

November 2021 – January 2023

- ☞ Helped Gilead Oncology's Corporate Giving program to develop an equity-based philanthropic giving strategy, craft a system for impact evaluation of their grant funding, and support evaluation of Gilead's inaugural round of funding in the oncology space, funding more than 20 grassroots organizations to address triple negative breast cancer (TNBC) among Black people through education and connecting them to screening and care
- ☞ Designed and facilitated two convenings of the TNBC grantees – one virtual and one in-person – so they could support each other in the work, share best practices, and learn from each other. This work included conducting grantee outreach to get input on the meetings, developing the agenda, recruiting and managing speakers, planning interactive activities and networking sessions, hosting, and evaluating the meetings

## **Petersen HIV Clinic, University of Arizona**

Tucson, AZ

October 2021 – September 2022

- ☞ Designed a hybrid strategic planning model, including virtual activities and in-person meetings in Tucson to develop mission, vision, values, and goals for workplace culture with the entire team at Petersen HIV Clinic, a rapidly growing center for HIV care and PEP/PrEP services within a large academic health system
- ☞ Developed a strategic plan that brings clarity of purpose and function to the team as it grows, while shifting their work to better center clients who are people of color, speak a primary language other than English, and are trans or gender non-conforming

## **The Berkeley School**

Berkeley, CA

February 2020 – September 2022

- ☞ Advised leadership in this 240-student Pre-K through 8<sup>th</sup> grade independent school about COVID-19 safety protocols and overall decision-making throughout the early and middle phases of the pandemic
- ☞ Provided all-school updates as “Dr. Shelley” on COVID-19 epidemiology, science, and community mitigation strategies on a biweekly basis from March 2020 through June 2021, then upon request during the 2021-2022 school year

## **University of California, San Francisco**

San Francisco, CA

July 2019 – June 2022

- ☞ Served as a Co-Investigator for an NIH R21 entitled "Informing hepatitis C elimination strategies with epidemiological data on highest-need populations" (NIDA 1R21DA046809-01A1, PI Morris). This 2-year research project resulted in the generation of new continuum of care estimates and evidence-based elimination roadmaps – two essential tools to achieve elimination – that include current needs of key high-risk subgroups who bear the greatest burden of disease: young people who inject drugs, men who have sex with men and inject drugs, and trans women
- ☞ Coordinated the day-to-day timeline and tasks of the project across co-investigators in both San Francisco and the University of Bristol in the UK, to ensure sufficient progress through the 3 project aims
- ☞ Oversaw calculation of population size estimates and weighted averages of proportions of people in each stage of the continuum of care, for each population group
- ☞ Assisted with obtaining and refining parameters for the transmission models used to evaluate the epidemiological impact of different program and policy interventions to address gaps in the continuum of care for these groups

## **University of Missouri Kansas City Behavioral Health Excellence Technical Assistance Center (BHE-TAC)**

Kansas City, Missouri

May – June 2022

- ☞ Developed a harm reduction curriculum infusion package to support college professors in infusing harm reduction framework and methodology into course curricula
- ☞ Delivered a powerpoint slide deck with detailed facilitator notes, a one-page summary on the history of harm reduction, and an open-access harm reduction resource list to supplement coursework

## **The Joint United Nations Programme on HIV/AIDS (UNAIDS)**

Geneva, Switzerland

July 2019 – June 2022

- ☞ Conducted a systematic review of the recent literature and interview a series of experts related to the various topics covered in the UNAIDS/WHO Guidance on the Use of HIV Recency Testing for Incidence Estimation, to assist with updating the 2011 guidance on this topic for a new era of HIV recency testing technology
- ☞ Led a team of subject matter experts to review the available evidence and draft a revised technical guidance that outlined best practices and WHO/UNAIDS recommendations regarding the appropriate use of HIV recency assays within: 1) HIV program activities and case surveillance, for population-level monitoring, and 2) population surveys, for estimating HIV incidence
- ☞ Drafted updated guidance for UNAIDS and WHO, including facilitating a half-day session of the WHO HIV Incidence Assay Technical Working Group to gather member feedback and incorporate into the final guidance

## **San Francisco Department of Public Health**

San Francisco, CA

October 2019 – March 2022

- ☞ Designed and conducted a comprehensive needs assessment to help the SFDPH develop a plan to identify and prevent perinatal transmission of hepatitis C virus in San Francisco. While there have been no cases of infants born with HCV reported to the health department to date, there are data to suggest some infections are occurring undetected
- ☞ Reviewed models of perinatal HCV programming in Philadelphia, New York City, and Kentucky, in addition to interviewing almost 2 dozen key stakeholders to inform the recommendations
- ☞ Provided eleven formal recommendations to SFDPH in the final report, with key themes were around increasing community provider awareness around perinatal HCV, improving screening and care of pregnant people with HCV, increasing efforts to retroactively identify undiagnosed pediatric cases of HCV, identifying and treating people living with HCV who have the capacity to become pregnant, and encouraging studies of HCV treatment for pregnant people

## **American Sexually Transmitted Disease Association (ASTDA)**

San Francisco, CA

January 2022 – February 2022

- ☞ Facilitated a full-day retreat with the ASTDA Board to build upon the mission and objectives first developed in 2019, setting priorities for forward movement in the next 3 years of the association
- ☞ Worked closely with ASTDA staff to develop a meeting agenda that would allow for a hybrid facilitation format, given the impacts of COVID-19, and gather input from Board members during a “pre-work” phase, allowing the actual retreat to be as productive as possible

## **Hellman Foundation**

San Francisco, CA

October 2020 – December 2021

- ☞ Assessed and recommended opportunities for deep philanthropic investment to the Hellman Foundation, in response to a request to identify challenges and opportunities for investment in community clinics part of San Francisco’s safety net clinic system (the San Francisco Health Network and San Francisco Community Clinic Consortium)
- ☞ Conducted a literature review of the state of health in San Francisco with particular attention to racial health disparities, as part of a needs assessment incorporating input from clinic providers and administration, dental service providers, consumer advisory panels, patient advisory committees, and health equity councils, all focusing on a range of public health issues to identify potential areas of high-impact investment
- ☞ After the Hellman Foundation indicated an interest in pursuing investments in either food insecurity interventions or technological infrastructure, Facente Consulting then gathered detailed information about the feasibility and best practices for philanthropic investments in those areas, for presentation to the Board
- ☞ Developed a theory of change with Hellman staff to help articulate their vision and rationale for a final deep investment in food security interventions beginning in 2023

## **San Francisco Community Health Center (formerly Asian and Pacific Islander Wellness Center)**

San Francisco, CA

June 2017 – December 2021

- ☞ Served as local evaluator for a 5-year prevention and early intervention program designed by the San Francisco Community Health Center and the San Francisco LGBT Center, which aimed to prevent and/or reduce a number of mental health disparities facing transgender people and LGBTQ youth. Evaluation took place as part of the California Reducing Disparities Project (CRDP), funded by the California Office of Health Equity (OHE)
- ☞ The CRDP is designed to demonstrate through a rigorous, community participatory evaluation process that selected Community Defined Evidence Practices (CDEP) are effective in preventing or reducing the severity of mental illness. In addition to the local evaluations, a cross-site statewide evaluation was also conducted
- ☞ Designed and implemented a local evaluation plan, managed IRB approvals, oversaw data collection and human subjects concerns, conducted local analysis of participant data, and submitted annual evaluation reports to OHE
- ☞ Liaised with the Statewide Evaluator at Loyola Marymount University and the Technical Assistance Provider for LGBTQ projects, the Center for Applied Research Solutions, to ensure a high-impact local evaluation

## **The Arc SF**

San Francisco, CA

February 2021 – October 2021

- ☞ Developed a new 3-year strategic plan for the Arc San Francisco, the leading service provider for adults with intellectual and developmental disabilities (IDD) in the Bay Area. With a staff of more than 200 people, The Arc SF serves nearly 800 adults with IDD, ages 18 and over, each day. In 2021, the Arc SF celebrated 70 years of community service and innovation. Having recently weathered COVID-19 era restrictions and named a new Executive Director, the Arc SF's Board and leadership set out to create a new strategic plan for the organization that would increase their focus on equity, diversity, and inclusion and usher the organization into a new progressive era of service to people with IDD
- ☞ Interviewed current staff and Board members; completed a comprehensive landscape analysis of the field of services for people with IDD in San Francisco, San Mateo, and Marin counties; facilitated eight meetings of a 14-member strategic planning committee; and drafted the final written strategic plan, ready for public release

## **Hamilton Families**

San Francisco, CA

February 2021 – September 2021

- ☞ Developed a new 3-year strategic plan for Hamilton Families, a major provider of housing services for unstably housed families in the Bay Area. The plan focused on three core strategies for their work from 2021-2024: cultivating organizational excellence, strengthening high-impact family services, and designing an advocacy program to drive systemic change
- ☞ Led a process to assess weaknesses related to diversity, equity, and inclusion (DEI) and develop concrete strategies to promote accountability and ensure that women, staff of color and LGBTQIA+ staff, are seen, heard, and understood in the workplace

## **San Francisco AIDS Foundation**

San Francisco, CA

July 2019 – June 2021

- ☞ Supported the Senior Director of Program Strategy and Evaluation to develop a system for robust evaluation of each of the programs at the San Francisco AIDS Foundation, particularly measuring progress toward the strategic priorities of their new strategic plan (2019-2024)
- ☞ Determined indicators to measure progress toward five different 5-year targets, including mapping indicators onto existing data sources and strategizing methods for gathering new data points as necessary
- ☞ Conducted qualitative interviews and focus groups with staff and clients to better understand areas where the organization can continue to improve, particularly in the areas of racial justice and centering the needs of people who use drugs, people who are unhoused, and people who are trans or gender non-conforming
- ☞ Provided ongoing statistical and analytical support to the main data analyst on the project, including coaching related to the use of R for data analysis and reporting

## **Tenderloin Community Benefits District (TLCBD)**

San Francisco, CA

November 2019 – December 2020

- ☞ Led an iterative process of technical training, working meetings, and individual technical assistance to develop a 5-year evaluation plan of TLCBD's impact in the Tenderloin neighborhood of San Francisco, which is interwoven and aligned with TLCBD's program plans, using Results Based Accountability (RBA) as a framework
- ☞ Facilitated regular meetings with program staff teams to develop performance measures and design organization-wide processes for data tracking to regularly inform program iteration and improvement

## **Hep C Free Allegheny**

Pittsburgh, PA

August 2019 – November 2020

- ☞ Supported the members of the Hep C Free Allegheny collective impact initiative to develop their first-ever strategic plan, guiding their work over the next 3 years as they work to eliminate hepatitis C in their community
- ☞ Provided guidance and facilitation throughout the process, including a 3-hour meeting with the initiative's Steering Committee to revision initially drafting mission, vision, values, core strategies, and key initiatives; 16 hours of meetings with various working groups to develop hard-hitting strategic priorities for the next 3 years

## **San Francisco Department of Public Health**

Sacramento, CA

October 2019 – November 2020

- ☞ Led the development of a 5-year plan for ending the HIV, hepatitis C, and sexually transmitted infections epidemics in San Francisco, in alignment with the federal Ending the HIV Epidemic in America Initiative
- ☞ Collaborated with local county officials, grantees of community engagement funds, and other key stakeholders to engage priority communities in innovative ways and devise cutting-edge, disruptive strategies intended to finally move the needle in areas where little-to-no progress has been made related to HIV, hepatitis C, and STI prevention or care in recent years
- ☞ Wrote the "Ending the Epidemics" plan, including an epidemiological profile, situational analysis, and description of innovative strategies for San Francisco between October 2019 and November 2020, when CDC required a final draft to be submitted. These drafts were written with multiple opportunities for input regarding framing and content from a wide variety of key stakeholders, including via a public comment period
- ☞ Coordinated this work with parallel efforts in six other California counties (Sacramento, Alameda, Orange, Riverside, San Bernardino, and San Diego) overseen by the California Department of Public Health and simultaneously led by other consultants at Facente Consulting

## **Stanford Medicine**

Stanford, CA

March 2019 – October 2020

- ☞ Provided coaching on qualitative research methods and technical support for interview guide and IRB application development for a series of resident physician-led studies at Stanford Medicine, including the nature, frequency, and impact of gendered microaggressions from patients toward physicians, and the impact that definitions of a "successful" career as a physician have on academic physicians of different genders
- ☞ Assisted lead authors in developing clear and compelling methods and findings sections of manuscripts suitable for peer-reviewed publication in high-impact medical journals

## **Greater Palm Springs Convention & Visitors Bureau**

Palm Springs, CA

July – September 2020

- ☞ Provided consultation for politicians, business owners, and other stakeholders in Palm Springs for COVID-19 safety protocols and internal communications about COVID-19 response
- ☞ Developed a webinar training for interpretation of COVID-19 data available from the county health department, including an overview of common pitfalls in data interpretation

## **AIDS United**

Washington, DC

March – June 2020

- ☞ Worked with the program manager overseeing AIDS United's harm reduction portfolio, including the Syringe Access Fund, to design and lead a 2-day retreat with AIDS United staff to discuss the purpose of the organization's harm reduction work and future of their harm reduction initiatives
- ☞ Facilitated staff development of a comprehensive theory of change for each of the activities under the harm reduction portfolio, culminating in the design of a professional one-page illustration of the overarching theory of change for sharing with funders

## **San Francisco AIDS Foundation**

San Francisco, CA

June 2019 – June 2020

- ☞ Coordinated a process to develop a community-led Call to Action that demands changes to San Francisco structures and policies to address the root causes underlying San Francisco's housing crisis, eliminate homelessness in San Francisco, and reach a goal of zero unhoused people living with HIV by the end of 2021
- ☞ Convened stakeholders, review literature, interview experts in multiple areas, and lead the writing of a community call to action with specific, actionable, data-driven recommendations to address the housing crisis
- ☞ Worked collaboratively to seek endorsements from a wide range of community organizations, gathering a loud chorus of voices to take a stand together and hold elected officials accountable for action

## **San Francisco Department of Public Health**

San Francisco, CA

May 2019 – April 2020

- ☞ Coordinated a qualitative analysis under the OPT-IN project, a 4-year CDC funded project to improve HIV-related outcomes by providing services to address critical gaps in HIV prevention and care services. This analysis was designed to identify promising strategies for delivery of HIV and hepatitis C care for people experiencing homelessness in San Francisco
- ☞ Completed a comprehensive literature review to identify evidence-based strategies for delivering HIV and HCV-related care and outreach for people experiencing homelessness and people who inject drugs
- ☞ Conducted in-depth interviews with people in San Francisco who had successfully begun PrEP, HIV antiretroviral therapy, or hepatitis C treatment while homeless, along with ethnographic observation and qualitative intercept interviews with attendees of two homeless “encampment health fairs”
- ☞ Interviewed six service providers focusing on HIV and hepatitis C services for this population, to determine best practices and devise a series of prototype models for HIV and hepatitis C service delivery
- ☞ Worked with an artist to develop visual renderings of prototype models for use in a series of market research-style focus groups with people experiencing homelessness, to determine the most appropriate model to move forward to a piloting phase within OPT-IN

## **San Francisco Department of Public Health**

San Francisco, CA

April 2019 – December 2019

- ☞ Completed a thorough review of peer-reviewed and grey literature regarding potential interventions and models to address hepatitis B
- ☞ Interviewed almost a dozen people in San Francisco with a critical perspective about hepatitis B prevention, care, or epidemiology, in order to better understand the landscape of hepatitis B in San Francisco and identify opportunities for coordinated citywide response
- ☞ Developed a final written needs assessment including a series of specific recommendations for improving San Francisco’s hepatitis B response, including two meetings to obtain feedback on the recommendations from key health department staff

## **San Francisco Department of Public Health**

San Francisco, CA

April 2019 – September 2019

- ☞ Facilitated four public Methamphetamine Task Force meetings with high-level representatives of multiple disciplines and sectors, including medical and public health professionals, researchers, substance use disorder treatment providers, homelessness and housing providers, emergency responders, criminal justice and law enforcement officials, drug policy experts, and people with experience using substances
- ☞ Facilitated five focus groups with other stakeholders, including current and/or former users of methamphetamine, treatment providers, housing and shelter providers, residents, and the business community
- ☞ Supported San Francisco Department of Public Health policy staff and Task Force co-chairs (District 8 Supervisor Rafael Mandelman and Department of Public Health Director Grant Colfax) to plan and execute a productive Task Force process resulting in a series of 17 concrete, actionable recommendations related to methamphetamine in San Francisco, available here: <https://bit.ly/31M1i7o>

## **American Sexually Transmitted Disease Association (ASTDA)**

Durham, NC

March 2019 – July 2019

- ☞ Facilitated an intensive, half-day retreat with organization leadership to revise the Association’s mission statement to enable its work to more closely align with its objectives and commitments
- ☞ Worked closely with ASTDA staff to develop a meeting agenda that would allow the members of the board to reach consensus about organizational goals and purpose within a 3-hour meeting following the close of an International STD Conference held in Vancouver, Canada, despite a wide range of experiences and opinions
- ☞ Successfully reached consensus on a final mission statement, as well as an updated list of Association objectives and Association values and commitments, to bring the organization forward into a new phase of work

## **National Association of State and Territorial AIDS Directors (NASTAD)**

Washington, DC

December 2018 – July 2019

- ☞ Worked closely with NASTAD's Drug User Health team to create a Performance Standards document regarding creation, implementation, and best practices for syringe services programs (SSPs) in the United States. The audience for this project was public health departments, community-based organizations, and community stakeholders/service providers
- ☞ Conducted a thorough review and summary of published literature regarding SSP programs, their effectiveness for a variety of potential outcomes, and SSP programmatic best practices among varied service delivery thresholds
- ☞ Interviewed 14 key stakeholders throughout the country about their experiences and perspectives about SSP best practices, culminating in the planning and facilitation of a one-day in-person summit in Washington DC with experts in the field convening to debate and reach consensus about an appropriate set of performance standards
- ☞ Developed an evaluation tool to help guide SSPs in effectively implementing their programs, improving program development and strategies for political advocacy, and identifying current and emerging resource and support needs

## **San Francisco AIDS Foundation**

San Francisco, CA

August 2018 – June 2019

- ☞ Managed a comprehensive strategic planning process incorporating input and feedback from more than 200 staff and over 800 donors, volunteers, clients, and other external stakeholders, culminating in the release of a new strategic plan with updated mission, vision, values, and organization focus for the San Francisco AIDS Foundation
- ☞ Utilized multiple methods for input and refinement of ideas, including interviews, group meetings, full-weekend retreats, online and paper surveys in English and Spanish, town halls, and serial strategy meetings  
Subcontracted branding and development strategy portions of the plans to other consultants with expertise in those areas, to ensure a cohesive and highest-quality integration of each of these critical organizational areas
- ☞ Guided board and staff through a reimagining of the organization's focus, building on their history of impactful HIV prevention, care, and advocacy and moving into a future focused on fighting for health justice for the communities most impacted by HIV. This included a strong focus on racial justice and a commitment to sexual health and substance use services, strengthening and building community partnerships, and an expansion of scope beyond HIV to address sexually transmitted infections, hepatitis C, and overdose prevention agency-wide

## **AO Foundation**

Davos, Switzerland

July 2018 – September 2019

- ☞ The AO Foundation (Arbeitsgemeinschaft für Osteosynthesefragen; German for "Association for the Study of Internal Fixation") is a nonprofit organization led by an international group of surgeons dedicated to improving the treatment of trauma, and people with musculoskeletal disorders and their sequelae through research, development, education and quality assurance in the principles, practice, and results of fracture treatment
- ☞ Analyzed qualitative transcripts from interviews with 92 cranio-maxillofacial (CMF) surgeons from around the world who are members of the AO Foundation, and prepared a powerpoint slide deck of preliminary findings that could be used for updating the AO Foundation board of directors on study progress
- ☞ Prepared the methods and findings sections of a manuscript for peer-reviewed publication highlighting the important findings of this work related to perceptions and preferences of CMF surgeons around the world regarding the use of technology and communications platforms to improve surgical skills

## **California Department of Public Health, HIV Care Program**

Sacramento, CA

March 2017 – August 2018

- ☞ Gathered, synthesized, and prioritized information relevant to the development and implementation of statewide Standards of Care for Ryan White Part B service categories, including coordinating Advisory Group engagement and writing the Standards of Care content. The Standards of Care provide the framework from which processes and outcomes of Ryan White Part B services throughout the state are measured, define the core components of each service category, and identify eligibility criteria for each service category. The final product is being vetted by the California State Office of AIDS in stages, with ultimate approval by the U.S. Human Resources and Services Administration project officer

## **San Francisco Department of Public Health, Center for Learning and Innovation**

San Francisco, CA

April 2017 – August 2018

- ☞ Managed a 2-year project to develop and pilot a series of three HIV PrEP Institutes for the State of Florida, through the CDC-supported Capacity-Building Assistance Providers Network (CPN)
- ☞ These 3-day HIV PrEP Institutes (held in Orlando, Ft. Lauderdale, and Tallahassee) were tailored specifically to the needs of health departments, healthcare organizations, and community-based organizations across the state of Florida to plan and implement comprehensive HIV pre-exposure prophylaxis (PrEP) programs for residents in greatest need
- ☞ Tasks included working closely with staff at the Florida Department of Health to plan the Institutes, leading weekly planning calls, developing timelines and workplans for capacity-building providers across multiple agencies, conducting “determination of need” calls with local health departments, developing and finalizing training materials and tools for use during the Institutes, providing overall facilitation of the 3-day event, and preparing a final summary report for each Institute, including a comprehensive analysis of participant evaluations immediately following the Institute and 6 months post-Institute

## **World Health Organization (WHO)**

Geneva, Switzerland

March 2018 – July 2018

- ☞ Attended a meeting of the WHO Working Group on HIV Incidence Measurement and Data Use in Boston, MA as ‘rapporteur,’ preparing a formal meeting report describing the meeting and summarizing key findings, then preparing a Technical Update on HIV incidence on behalf of the WHO Department of HIV/AIDS/Strategic Information and Planning
- ☞ The WHO Working Group on HIV Incidence Measurement and Data Use was established in 2008 to look into the issues and challenges involved in assay-based HIV incidence estimation. This group is comprised of epidemiologists, laboratory specialists, and public health officials, and has worked to standardize terminology in the areas of assay calibration and validation, as well as statistical methods for the estimation of HIV incidence using population-based surveys and serological strategies (i.e. recent infection testing algorithms, or RITAs)

## **Gilead Sciences**

Foster City, CA

November 2017 – March 2018

- ☞ Conducted a rapid needs assessment regarding opportunities and challenges for the establishment of comprehensive sexual health services in Oakland CA, with the ultimate goal of reducing HIV and STD incidence and increasing HIV viral suppression rates in Alameda and Contra Costa counties
- ☞ Provided team of consultants with expertise in formative research, fiscal agency, and the target populations for this clinic, completing a detailed final report of findings and recommendations with presentation to high-level stakeholders within the company

## **Project Inform**

San Francisco, CA

September 2017 – February 2018

- ☞ Worked closely with the Director of Federal and State Affairs to design and facilitate a 2-day summit in Santa Rosa, focusing on the opioid crisis and related public health issues in the rural northern counties of CA
- ☞ Tasks included concept and agenda development, logistical planning support, and facilitation of the summit

## **California Department of Public Health, Office of AIDS**

Sacramento, CA

September 2017 – January 2018

- ☞ Conducted extensive formative research to fulfill requirements of Assembly Bill No. 2439. This bill, signed by CA Governor Brown in September 2016, compelled the CA Dept. of Public Health to assess and make recommendations regarding the effectiveness of routinely offering an HIV test in the hospital emergency departments
- ☞ Designed and completed a research plan, including the completion of a comprehensive literature review and scheduling of 1-2 day site visits at 10 emergency departments throughout the state of California
- ☞ Completed a report for the California Legislature of the findings of this assessment, along with proposed language regarding the recommendation or requirement of routine testing by the state government

## **UCSF Positive Health Program, CEPHIA (Consortium for the Evaluation and Performance of HIV Incidence Assays)**

San Francisco, CA

March 2010 – August 2017

- ☞ Served as project manager for CEPHIA, a six year project funded by the Gates Foundation, intended to develop an international specimen repository of various specimen types from HIV-positive individuals in San Francisco, San Diego, Kenya, Zambia, Mozambique, South Africa, Thailand, and Brazil in order to advance the understanding of assays to identify recent HIV infection; to better describe the duration of infection during which they identify recent infection; and to determine the rate at which they misclassify specimens as recent infections
- ☞ Responsible for coordination of submission of physical specimens and associated data from international cohorts to the repository location at Blood Systems Research Institute in San Francisco
- ☞ Worked closely with epidemiologists and statisticians at the South African Centre for Epidemiological Modelling and Analysis (SACEMA) in Stellenbosch, South Africa, to create a repository-wide data system capable of supporting high-level analysis, and to develop new methods for estimating dates of detectable HIV infection among individuals within large research cohorts or small clinical care sites

## **San Francisco HIV Community Planning Council Evaluation**

San Francisco, CA

March 2017 – June 2017

- ☞ Conducted a comprehensive evaluation of San Francisco's HIV Community Planning Council (HCPC), a recently merged body comprised of policymakers and people living with HIV, some of whom were formerly members of the HIV Care Council and/or HIV Prevention Planning Council prior to the merge
- ☞ Designed mixed method data collection tools, then conducted a series of one-on-one interviews, focus groups, and surveys of current members, culminating in a final report that provided a series of recommendations to the Council for strengthening current process and improving member effectiveness and satisfaction

## **San Francisco Health Network Hepatitis C Evaluation**

San Francisco, CA

March 2017 – June 2017

- ☞ Designed and implemented an evaluation of hepatitis C treatment and support for clinicians within the San Francisco Health Network, a series of safety net Department of Public Health clinics that provide primary medical care to thousands of high-need San Franciscans. The evaluation concentrated on the impact and effectiveness of hepatitis C prescriber trainings, the new eReferral system, and clinic-based technical assistance available to clinics and medical providers who have patients living with hepatitis C. Findings from key informant interviews and a provider survey were featured in a final report that highlighted recommended shifts to the system to improve the number of patients living with hepatitis C who are successfully treated and cured with the San Francisco Health Network

## **San Francisco Department of Public Health, Community Health Equity & Promotion branch (CHEP)**

San Francisco, CA

August 2012 – March 2017

- ☞ Led a strategic planning process for the SFDPH Drug User Health Initiative, facilitating a full-day, off-site retreat and assisting key staff in identifying the mission, vision, and values of the initiative, as well as core strategies and key initiatives to reach goals over the next 5 years
- ☞ Wrote a successful grant proposal for \$1.37 million in funding from the California Department of Public Health to support two major 3-year projects to improve hepatitis C testing and linkage to care in San Francisco
- ☞ Worked with the CHEP Branch to gather feedback from medical providers and other community stakeholders on the revised Harm Reduction Policy and collaborate with the HIV Prevention Planning Council Substance Use work group co-chairs to present updated policy for vote and endorsement
- ☞ Worked with staff across the SFDPH to plan a comprehensive set of programs to prevent HIV transmission through PrEP and use of the Data to Care intervention, in a successful response to CDC RFA PS15-1506.
- ☞ Facilitated analysis of raw qualitative data from a small research project designed to solicit information and opinions from HIV clinicians about provision of HIV treatment the same day as diagnosis. Worked with Department of Public Health staff to finalize the analysis and produce a poster presentation for use at a national conference.
- ☞ Worked with staff of the HIV Prevention Section and HIV Health Services Section to update the existing Prevention with Positives (PwP) best practices manual, develop a training curriculum and training materials for use of this manual, and pilot the training developed through the project.

## **Treasure Island Homeless Development Initiative (TIHDI)**

Treasure Island, San Francisco, CA

December 2015 – June 2016

- ☞ Conducted a needs assessment of youth living on Treasure Island, to determine their service needs and develop concrete recommendations for programmatic changes that will meet any existing gaps in service
- ☞ Developed a services plan that will assist TIHDI in supporting Treasure Island residents with children over the next 5 years, during the early phases of the \$1.6 billion buildout beginning on Treasure Island

## **Alameda County Public Health Department, Office of AIDS Administration**

Oakland, CA

February 2015 – June 2016

- ☞ Completed a thorough overhaul of the Ryan White Standards of Care for the Oakland Transitional Grant Area (TGA), an area of California designed by the federal government for emergency relief grants to provide community-based HIV-related services. The Oakland TGA encompasses both Alameda and Contra Costa Counties, a region that is 1623.15 square miles with a population of approximately 2.6 million people
- ☞ Conducted a literature search to summarize consensus regarding service delivery standards for people living with HIV, hold provider/consumer groups for feedback about each of the Ryan White Part A service categories funded in Alameda and Contra Costa Counties, and prepare and present a detailed, concise, and easy-to-read final document
- ☞ Hired and led a team of 4 consultants to conduct a 2015 HIV/AIDS Needs Assessment for the Oakland TGA
- ☞ Answered the 2 *a priori* areas of focus of the 2015 HIV/AIDS Needs Assessment: 1) Understanding the impacts of healthcare reform on people living with HIV in the TGA, and 2) Examining the barriers and challenges to hepatitis C treatment by people living with HIV and proposed strategies for mitigation
- ☞ Oversaw a data collection period including qualitative methods such as regional stakeholder meetings, agency-focused group meetings, one-on-one interviews, and client/consumer focus groups, as well as quantitative provider and client/consumer surveys. The final product included a 100+ page detailed assessment with concrete recommendations to be printed, bound, and delivered for distribution to all key stakeholders

## **The Shanti Project**

San Francisco, CA

March - June 2015

- ☞ Conducted a needs assessment to determine the feasibility and suggested practices for expanding Shanti services from people living with HIV and breast cancer to also include people who are mono-infected with hepatitis C
- ☞ Collected data from peer-reviewed literature and local epidemiological reports about the landscape of hepatitis C infection in San Francisco, as well as gathering in-depth information about needs, gaps, and desired services through in-depth qualitative interviews and focus groups with clinical providers and people living with hepatitis C

## **Alameda County Public Health Department, Office of AIDS Administration**

Oakland, CA

March 2013 – December 2013

- ☞ Hired and led a team of 5 consultants to conduct a 2013 HIV/AIDS Needs Assessment for the Oakland Transitional Grant Area (TGA), an area of California designed by the federal government for emergency relief grants to provide community-based HIV-related services. The Oakland TGA encompasses both Alameda and Contra Costa Counties, a region that is 1623.15 square miles with a population of approximately 2.6 million people
- ☞ Designed and implemented a comprehensive assessment with 4 *a priori* areas of focus: 1) Mapping service locations, and investigating the distance clients must travel to access HIV services, 2) Examining the impact of the Low Income Health Plan on consumers of HIV services and the consumer awareness of the healthcare changes resulting from the Affordable Healthcare Act of 2012, 3) Assessing the needs of HIV-positive heterosexual men in the TGA, including identifying disparities in accessing services, and 4) Evaluating the incidence of intimate partner violence and the impact on HIV incidence, prevalence, and outcomes
- ☞ Oversaw a data collection period including qualitative methods such as regional stakeholder meetings, agency-focused group meetings, one-on-one interviews, and client/consumer focus groups, as well as quantitative provider and client/consumer surveys. The final product included a 100+ page detailed assessment with concrete recommendations that was printed, bound, and delivered for distribution to all key stakeholders

### **Health Initiatives for Youth (HIFY)**

San Francisco, CA

September 2011 – December 2012

- ☞ Served as project evaluator for the FABULOUS! (Fierce and Beautiful Underappreciated Leaders Organizing to Uplift the Streets) grant. FABULOUS! is a 5-year program funded by SAMHSA, intended to increase access to HIV and substance abuse prevention interventions and resources for LGBTQ young adults ages 18-24 in San Francisco and Alameda Counties. SAMHSA requires an approved project evaluator to work throughout the project, developing evaluation strategies – including an environmental prevention strategy – and supporting the funded agency in understanding the actual impact of those strategies on the target population

### **LFA Group**

San Francisco, CA

September – November 2012

- ☞ Worked as a subcontracted project manager for LFA Group, to develop a white paper for the Bechtel Foundation and the California Department of Education, to support State Superintendent Torlakson's creation of an Environmental Literacy Task Force for the State of California
- ☞ Coordinated the review of existing materials related to the state of the environmental education field in California, the qualitative interviews of 10 "thought leaders" from the field throughout the state, and the development of the formal white paper, used to inform the successful creation of the Environmental Literacy Task Force
- ☞ Worked as a liaison to key staff of the California Department of Education, to support white paper development

### **San Francisco AIDS Foundation**

San Francisco, CA

October – November 2012

- ☞ Facilitated a one-day strategic planning retreat for the San Francisco AIDS Foundation's Latino Programs
- ☞ Worked with Latino Programs staff to determine the goals and strategies to be used during the planning retreat

### **Orange County Health Care Agency**

Santa Ana, CA

July – November 2012

- ☞ Designed and conduct a comprehensive assessment of current HIV prevention services and gaps in Orange County
- ☞ Developed a set of recommendations and concrete plan to transition the county to a new system of HIV prevention services that is closely aligned with the priorities and strategies of the U.S. National HIV/AIDS Strategy

### **San Francisco Department of Public Health, Forensic AIDS Project (FAP)**

San Francisco, CA

February – July 2012

- ☞ Evaluated the Forensic AIDS Project program within the Bay Area Network for Positive Health (BANPH), to provide information about their effort to increase the access and utilization of effective HIV healthcare by incarcerated HIV-positive individuals who know their HIV status but are not receiving HIV-specific care
- ☞ Interviewed all relevant BANPH project staff to evaluate the efficacy of the BANPH planning process, status of the project mid-way through the 3 year project period, changes to the original BANPH protocols and reasons for those modifications, and lessons learned for replication of this project in other county jail settings
- ☞ Wrote and presented findings of the evaluation in a formal project report to be shared with project leadership

### **Capacity for Health, part of the Asian & Pacific Islander American Health Forum**

San Francisco, CA

January – July 2012

- ☞ Developed 8 brief informational sheets, 3 one-hour webinars, and 7 interactive online trainings on a variety of topics related to CDC's High Impact HIV Prevention strategy, including Treatment as Prevention, New HIV Testing Models, Linkage to Care Interventions, and more, for inclusion in Capacity for Health's online resource library to support capacity for community-based organizations doing HIV prevention work in the United States
- ☞ Presented the 3 one-hour webinars live to an average of 100 participants per webinar, as part of a 3-part webinar series on High Impact HIV Prevention that Capacity for Health sponsored in summer of 2012

## **Public Health Foundation Enterprises, for a project of the Gates Foundation China**

San Francisco, CA and Beijing, China

September 2010 – December 2010

- ☞ Gathered information about HIV testing policies, best practices, and training materials that are held to be “best practices” in the U.S. and Asia, including venue-based testing, rapid testing, and peer-driven testing
- ☞ Synthesized materials with the intent to determine best practices most appropriate for use in China, and wrote a summary report of best practices to be shared with China Centers for Disease Control, Gates Foundation China, and program implementers

## **UCSF Center for AIDS Prevention Studies (CAPS)**

San Francisco, CA

June – September 2010

- ☞ Wrote a compendium of best practice recommendations for programs targeting at-risk populations in the Eastern Caribbean, designed as a practical guide for program coordinators and service providers in community-based organizations in St. Kitts & Nevis, St. Vincent & the Grenadines, Antigua & Barbuda and Barbados
- ☞ Assisted the CAPS research team responsible for strategic information research about HIV prevention in the Eastern Caribbean to complete their 3-year research project by delivering the compendium to the International HIV/AIDS Alliance in the Caribbean at the close of the project period
- ☞ Reviewed secondary data sources such as human subjects applications, study instruments, field notes, and final reports, in addition to interviewing investigators and staff working on the relevant projects to gain perspective

## **San Francisco Department of Public Health, Forensic AIDS Project (FAP)**

San Francisco, CA

May – July 2010

- ☞ Wrote protocols to allow for successful identification of undiagnosed HIV-positive jailed individuals in San Francisco County, as part of funding for a national initiative from the National AIDS Fund and Bristol-Myers Squibb to increase the access and utilization of effective HIV healthcare by HIV-positive individuals who know their HIV status but are not receiving HIV-specific care
- ☞ Developed materials to assist FAP in sharing lessons learned and best practices with HIV medical providers, funders, and other agencies to support successful linkage of people with HIV from jail to community services

## **dance4life international**

Amsterdam, The Netherlands

December 2009 – February 2010

- ☞ Completed a feasibility study leading to recommendations about the most effective way to implement dance4life in the United States. dance4life is an international organization that provides school-based HIV prevention programs for youth in over 20 countries
- ☞ Thoroughly evaluated the HIV epidemics and HIV prevention landscape in a wide variety of US cities, in order to identify potential partners for program implementation
- ☞ Developed a set of recommendations regarding the organizational structure and other strategies for establishment of dance4life in the United States
- ☞ Contacted potential partners to gauge interest and suitability within proposed implementation cities, laying the groundwork for a visit of dance4life international staff to negotiate national concept owners for dance4life USA

## **International HIV/AIDS Alliance in the Caribbean**

Port of Spain, Trinidad and Tobago

July – November 2007

- ☞ Worked with three other consultants on a USAID funded assessment of the feasibility of introducing rapid HIV testing into St. Kitts & Nevis, St. Vincent & the Grenadines, Antigua & Barbuda and Barbados
- ☞ Developed research protocol and data collection tools for use in the field in the four countries under assessment
- ☞ Analyzed data collected in country and contributed to the development of the final assessment report for the Alliance
- ☞ Contributed to the presentation of findings to the USAID Mission in Barbados

## OTHER RELEVANT WORK EXPERIENCE

### Co-Founder and Inaugural Board Chair

Springboard HealthLab

(August 2021 – present)

- ☞ Envisioned and incorporated a new non-profit organization that is independent but supported by Facente Consulting, designed as a public health “incubator” for big ideas that aim to improve health equity across communities. This organization is focused on supporting projects to turn promising ideas into new ventures, and then helping them find a permanent home
- ☞ Recruited and hired an executive director to launch and lead the organization as it grows in size and impact; she served as a co-founder along with integral operations staff at Facente Consulting
- ☞ Serve as Board Chair in the inaugural year, helping to recruit and lead a stellar set of board members to guide and support the organization as it develops and begins to take on new projects
- ☞ Springboard HealthLab now hosts Building Healthy Online Communities (BHOC), a consortium of public health organizations working in partnership with dating apps to improve sexual health outcomes for app users, including through the TakeMeHome program for HIV home-based self-testing, a national program featured by CDC in the September 24, 2021 *Morbidity and Mortality Weekly Report*, [tellyourpartner.org](http://tellyourpartner.org), and [niceaf.org](http://niceaf.org)
- ☞ Other initial projects include the Community Health Leadership Initiative (CHLI), a project funded by the San Francisco Department of Public Health to improve the workforce pipeline and create a sustainable model for jobs in the HIV/HCV/STI sector; and a project focused on ensuring that queer, trans, people of color, and people from other marginalized communities have their voices heard regarding how “long COVID” is defined, studied, and treated

### Adjunct Assistant Professor

School of Public Health, University of California, Berkeley

(January 2022 – present)

- ☞ Recruited to redesign the curriculum for the longstanding Program Planning and Needs Assessment course (PH 205) offered each spring at the School of Public Health of UC Berkeley. This course is a requirement for DrPH students and MPH students in the Health and Social Behavior and Public Health Nutrition programs, and has approximately 60 enrolled students each semester
- ☞ The curriculum was redesigned to incorporate a strong health equity and anti-racism lens to the work, along with updated frameworks and public health approaches to program planning
- ☞ Design and deliver each week’s lecture, along with interactive activities for students to practice skills being learned, and course assignments to assess knowledge. This course meets a number of competencies required for the School’s accreditation through the Council on Education for Public Health (CEPH)
- ☞ Oversee a Graduate Student Instructor to provide ongoing support and feedback to students throughout the course, which lasts 15 weeks and culminates in a final group project and presentation of the planned program
- ☞ Was an honoree of the Committee on Teaching Excellence in Spring 2024

### Study Coordinator

Berkeley COVID-19 Safe Campus Studies, University of California, Berkeley

(May 2020 – December 2020)

- ☞ Led day-to-day operations for a series of four studies that comprise the Berkeley COVID-19 Safe Campus Initiative, designed to inform planning for the safest possible expansion of diverse campus activities for UC Berkeley in the fall semester following the global outbreak of COVID-19
- ☞ This set of studies was designed and implemented at breakneck speed, including the enrollment of more than 3,000 faculty, staff, and students who provided numerous blood and oral/nasal samples for SARS-CoV-2 testing; completed comprehensive baseline and endline surveys as well as daily symptoms surveys and weekly exposure surveys; and opted in to use two different study apps to track participant movements and engagement in various venues around Berkeley, CA that carry different levels of risk for COVID-19 transmission
- ☞ Key roles included managing procurement (including expending more than \$500,000 of study funds on the purchase of thermometers, disinfection supplies and personal protective equipment for study staff, participant incentives, and study equipment), all protocol submission and amendments to Berkeley's Committee for the Protection of Human Subjects, training and oversight of the study team for the qualitative substudy focused on the impact of positive test results, and liaising with app developers to create and launch the two study apps

## Member

California Planning Group, California State Office of AIDS

(April 2010 – April 2013)

- ☞ Selected as a member of a 15-person community planning group, convened in April 2010 by the State Office of AIDS for a three-year term, in order to provide community perspectives, advice, and recommendations to the California Department of Public Health in the planning, development, and allocation of resources for a comprehensive, client-centered continuum of HIV prevention, care, treatment, and other support services
- ☞ Elected by the membership to chair committees both to design the architecture of the consolidated plan and to determine the actual resource strategies, structure and interventions recommended for use in California to reduce the burden of HIV/AIDS on the population
- ☞ Selected to serve as chairperson of the Resource Strategies workgroup, tasked with determining strategies for allocation and structure of Office of AIDS resources, as well as co-chair of the Data Analysis workgroup, tasked with providing data analysis and reporting for the Consolidated Plan and for other CPG workgroups as needed
- ☞ Provided timely advice on emergent issues identified by the Office of AIDS and/or the Advisory Network, an internet-based network of stakeholders throughout the state that identifies issues for planning and action

## Coordinator for HIV Counseling, Testing, and Linkage (CTL) Evaluation & Quality Assurance

HIV Prevention Section, San Francisco Dept. of Public Health

(July 2004 – May 2009)

- ☞ Oversaw the workings of twenty-one community-based organizations and clinics offering HIV testing, providing training and technical assistance to sites to develop and improve existing testing programs
- ☞ Managed and analyzed client-level data for HIV tests in publicly-funded San Francisco agencies, especially related to demographics, risk behavior, and test results, including serostatus confirmation and linkage to care
- ☞ Coordinated all data and evaluation for a multi-year CDC study using a Rapid Test Algorithm for point-of-care HIV testing in two US cities. Wrote a successful grant proposal that led to San Francisco's selection as a study site, and designed and led the data and evaluation plan during study implementation
- ☞ Set quality assurance standards and created mechanisms for measuring and ensuring high quality for all publicly-funded HIV testing programs in San Francisco, including counseling, laboratory procedures and collection of client data, as well as the overall efficiency and appropriateness of program policies and procedures
- ☞ Worked with community-based staff members to develop plans for implementation and ensure compliance with federal, state, and local requirements such as the Clinical Laboratory Improvement Amendment (CLIA), Occupational Safety and Health Association (OSHA), Quality Assurance Guidelines from the CDC and CA State Office of AIDS, and California State Phlebotomy Regulations
- ☞ Acted as liaison between the San Francisco Department of Public Health and the California State Office of AIDS, the California Laboratory Field Services, the Centers for Disease Control and Prevention, and various local and regional community agencies around data-based findings and anecdotal experience with HIV testing in San Francisco

## EDUCATIONAL BACKGROUND

University of California, Berkeley, CA  
School of Public Health

Doctor of Philosophy:

### **Epidemiology**

*Dissertation title:* Estimating the Unknown: An exploration of estimation methods for critical infectious disease variables

University of California, Berkeley, CA  
School of Public Health

Master of Public Health:

Emphasis in **Health and Social Behavior** and a specialty in **Multicultural Health**, with a research focus of **HIV/AIDS**

*Thesis title:* HIV Testing: Motivations and Reflections of Gay Men in Amsterdam and San Francisco

Ithaca College, Ithaca, NY  
College of Humanities and Sciences

Bachelor of Arts in Planned Studies:

**Sociology of Health** with a concentration in **Gender Studies**

School for International Training, Amsterdam, The Netherlands  
Semester Program of Study: Sexuality, Gender and Identity  
Affiliated with the Universiteit van Amsterdam

## SELECTED PUBLICATIONS (FROM >58)

- Lynch PS, Gamalski L, Roys V, Albers A, Burk K, Durán S, **Facente SN**. Use of low-threshold naloxone boxes for opioid overdose prevention in a Midwestern US State: a public health program evaluation. *Harm Reduction Journal*. 2025; 22: 185. Online ahead of print.
- Facente SN**, Burk K, Leiva D, Clemenzi-Allen AA. A mixed-methods assessment of hepatitis C treatment readiness in an urban county jail system. *Journal of Correctional Health Care*. 2025; 31(6), 357-366.
- Hecht J, **Facente SN**, Cohen S, Menza T, Trainor N, Heumann C, Juhasz M, Sullivan P. TakeMeHome: A novel method for reaching previously untested people through online ordering and self-collect HIV and STI testing. *Sexually Transmitted Diseases*. 2024 Dec; 51(12): 803-809.
- Fraser H, Stone J, **Facente SN**, Artenie A, Patel S, Wilson E, McFarland W, Page K, Vickerman PT, Morris MD. Modeling the impact of the COVID-19 pandemic on achieving HCV elimination amongst young and unstably housed people who inject drugs in San Francisco. *International Journal of Drug Policy*. 2024 Jun 11: 1004452.
- Medina-Marino A, Bezuidenhout D, Bezuidenhout C, **Facente SN**, Fourie B, Shin SS, Penn-Nicholson A, Theron G. In-home TB testing using GeneXpert Edge is acceptable, feasible, and improves the proportion of symptomatic household contacts tested for TB: A proof-of-concept study. *Open Forum Infectious Diseases*. 2024; 11(6): ofae279.
- Facente SN**, Humphrey JL, Akiba C, Patel SV, Wenger LD, Tookes H, Bluthenthal RN, LaKosky P, Prohaska S, Morris T, Kral AH, and Lambdin BH. Funding and delivery of syringe services programs in the United States, 2022. *American Journal of Public Health*. 2024; 114(4): 435-443.
- Facente SN**, Davila X, Kowell N, Calma N, Kwan MM, Gupta, S. Let's Connect: Impact evaluation of an intervention to reduce mental health disparities among people who are LGBTQ+. *Community Mental Health Journal*. 2024 May; 60(4): 754-763.
- Facente SN**, De Zuzuarregui M, Frank D, Gomez-Aladino S, Muñoz A, Williamson S, Wang E, Hunter L, Packel L, Reingold A. Anticipated and experienced stigma after testing positive for SARS-CoV-2: A qualitative study. *Health Promotion Practice*. 2024 May; 25(2): 235-243.
- Kin, Cindy, Yang R, Albers A, Jimenez J, **Facente SN**, Girod S. Surviving vs. Thriving: The challenges and needs of academic medical faculty. *The Journal of Faculty Development*. 2023; 33(3): 54-61.
- Hunter LA, Wyman S, Packel LJ, **Facente SN**, Li Y, Harte A, Nicolette G, the IGI SARS-CoV-2 Testing Consortium, Di Germanio C, Busch MP, Reingold AL, Petersen ML. Monitoring SARS-CoV-2 incidence and seroconversion among university students and employees: a longitudinal cohort study in California, June–August 2020. *BMJ Open*. 2023; 13:e063999.
- Facente SN**, De Zuzuarregui M, Frank D, Gomez-Aladino S, Muñoz A, Williamson S, Wang E, Hunter L, Packel L, Reingold A, Petersen M. Risky business: A mixed methods study of decision-making regarding COVID-19 risk at a US public university. *Frontiers in Psychology*. 2022 Jul 29; 13: 926664.
- Medina-Marino A, Bezuidenhout D, Ngwepe P, Bezuidenhout C, **Facente SN**, Mabandla S, Hosek S, Little F, Celum CL, Bekker L-G. Acceptability and feasibility of leveraging community-based HIV counselling and testing platforms for same-day oral PrEP initiation among adolescent girls and young women in Eastern Cape, South Africa. *Journal of the International AIDS Society*. 2022 Jul;25(7):e25968.
- Artenie A, **Facente SN**, Patel S, Stone J, Hecht J, Rhodes P, McFarland W, Wilson E, Vickerman P, Morris MD. A cross-sectional study comparing men who have sex with men and inject drugs and people who inject drugs who are men and have sex with men in San Francisco: Implications for HIV and hepatitis C virus prevention. *Health Science Reports*. 2022 Jul 12; 5(4): e704.
- Facente SN**, Grinstein R, Bruhn R, Kaidarova Z, Wilson E, Hecht J, Burk K, Grebe E, Meghan MD. Hepatitis C prevalence and key population size estimate updates in San Francisco: 2015 to 2019. *PLOS ONE*. 2022; 17(5):e0267902.
- Bhatta DN, Hecht J, **Facente SN**. Factors associated with stigma related to HIV pre-exposure prophylaxis (PrEP) use among men who have sex with men (MSM). *Sexually Transmitted Infections*. 2022 Feb; 98:592-594.
- Facente SN**, Grinstein R, Broussard J, Shost J, Azari S, Siruno J, Jimenez JA, Luetkemeyer AF, Burk K. Hepatitis C elimination during a global pandemic: A case study of resilience in action. *Public Health Reports*. 2022 Jul-Aug; 137(4):649-654.
- Ahmad SR, Ahmad TR, Valasubramanian V, **Facente SN**, Kin C, Girod S. Are you really the doctor? Physician experiences with gendered microaggressions from patients. *Journal of Women's Health*. 2022; 31(4): 521-532.
- Facente SN**, Lam-Hine T, Bhatta DN, Hecht J. Impact of racial categorization on effect estimates: An HIV stigma analysis. *American Journal of Epidemiology*. 2022; 191(4): 689-695.
- Facente SN**, Grebe E, Maher AD, Fox DS, Scheer S, Mahy M, Dalal S, Lowrance D, Marsh K. Use of HIV recency assays for HIV incidence estimation and other surveillance use cases: A systematic review. *JMIR Public Health and Surveillance*. 2022; 8(3): e34410.

- Mirzazadeh A, **Facente SN**, Burk K, Kahn JG, Morris MD. Hepatitis C mortality trends in San Francisco: Can we reach elimination targets? *Annals of Epidemiology*. 2022; 65:59-64.
- Facente SN**, Reiersen AM, Lenze EJ, Boulware DR, Klausner JD. Fluvoxamine for the early treatment of SARS-CoV-2 infection: A review of current evidence. *Drugs*. 2021; 81(18):2081-2089.
- Facente SN**, Hunter LA, Packel LJ, Li Y, Harte A, Nicolette G, McDevitt S, Petersen M, Reingold AL. Feasibility and effectiveness of daily temperature screening to detect COVID-19 in a prospective cohort at a large public university. *BMC Public Health*. 2021; 21:1693.
- Facente SN**, Patel S, Hecht J, Wilson E, McFarland W, Page K, Vickerman P, Fraser H, Burk K, Morris MD. Hepatitis C care cascades for three populations at high risk: low-income trans women, young people who inject drugs, and men who have sex with men and inject drugs. *Clinical Infectious Diseases*. 2021; 73(6):e1290-e1295.
- Packel L, Reingold A, Hunter L, **Facente SN**, Li Y, Harte A, Nicolette G, Urnov FD, Lu M, Petersen M. Piloting an integrated SARS-CoV-2 testing and data system for outbreak containment among college students: A prospective cohort study. *PLoS ONE*. 2021. 16(1): e0245765.
- Häberle AD, Nath R, **Facente SN**, Albers AE, Girod S. What surgeons want: Access to online surgical education and peer-to-peer counseling – A qualitative study. *Craniofacial Trauma & Reconstruction*. 2021. 14(3), 189-195.
- Facente SN**, Grebe E, Pilcher CD, Busch MP, Murphy G, Welte A. Estimated Dates of Detectable Infection (EDDIs) as an improvement upon Fiebig staging for HIV infection dating. *Epidemiology & Infection*. 2020; 148: e53.
- Gupta S, Scheuter C, Kundu A, Bhat N, Cohen A, **Facente SN**. Smoking-Cessation Interventions in Appalachia: A Systematic Review and Meta-Analysis. *American Journal of Preventive Medicine*. 2020; 58(2): 261-269.
- Grebe E, **Facente SN**, Bingham J, Pilcher CD, Powrie A, Gerber J, Priede G, Chibawara T, Busch MP, Murphy G, Kassanjee R, Welte, A, and the Consortium for the Evaluation and Performance of HIV Incidence Assays (CEPHIA). Interpreting HIV Diagnostic Histories into Infection Time Estimates: Analytical Framework and Online Tool. *BMC Infectious Diseases*. October 26, 2019, 18(894).
- Facente SN**, Busch MP, Grebe E, Pilcher CD, Welte A, Rice B, Murphy G. Challenges to the performance of current HIV diagnostic assays and the need for centralized specimen archives: a review of the Consortium for the Evaluation and Performance of HIV Incidence Assays (CEPHIA) repository. *Gates Open Research*. July 23, 2019, 3(1511).
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- Gaudio A, Gay B, Garmon C, Selick M, Vreeland R, Burk K, Huriaux E, **Facente SN**, Luetkemeyer A, Waters P, Graham CS. Localized US Efforts to Eliminate Hepatitis C. *Infectious Disease Clinics of North America*. June 2018, 32(2): 293-311.
- Facente SN**, Grebe E, Burk K., Morris MD, Murphy E, Mirzazadeh A, Smith A, Sanchez M, Evans J, Nishimura A, Raymond HF. Estimated Hepatitis C Prevalence and Key Population Sizes in San Francisco: A Foundation for Elimination. *PLOS ONE*. April 11, 2018, 13(4): e0195575.
- Grebe E, Welte A, Hall J, Keating SM, **Facente SN**, Marson K, Martin JN, Little SJ, Price MA, Kallas EG, Busch MP, Pilcher CD, Murphy G; Consortium for the Evaluation and Performance of HIV Incidence Assays (CEPHIA). Infection Staging and Incidence Surveillance Applications of High Dynamic Range Diagnostic Immuno-Assay Platforms. *Journal of Acquired Immune Deficiency Syndromes*, December 15, 2017; 76(5):547-555.
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- Delaney KP, Rurangirwa J, **Facente S**, Dowling T, Janson M, Knoble T, Vu A, Hu YW, Kerndt PR, King J, Scheer S. Using a Multitest Algorithm to Improve the Positive Predictive Value of Rapid HIV Testing and Linkage to HIV Care in Nonclinical HIV Test Sites. *Journal of Acquired Immune Deficiency Syndromes*. 2016 Jan 1;71(1):78-86.
- Kassanjee R, Pilcher CD, Keating SM, **Facente SN**, McKinney E, Price MA, Martin JN, Little S, Hecht FM, Kallas EG, Welte A, Busch MP, and Murphy G. Independent assessment of candidate HIV incidence assays on specimens in the CEPHIA repository. *AIDS*, October 23, 2014, 28(16): 2439-2449.

- Pilcher CD, Louie B, **Facente S**, Keating S, Hackett J, Vallari A, Hall C, Dowling T, Busch MP, Klausner JD, Hecht FM, Liska S, and Pandori MW. Performance of Rapid Point-of-Care and Laboratory Tests for Acute and Established HIV in San Francisco. *PLOS ONE*, December 2013, 8(12): e80629.
- Facente SN**, Pilcher CD, Hartogensis WE, Klausner JD, Philip SS, Louie B, Christopoulos KA, Dowling T, and Colfax GN. Performance of Risk-Based Criteria for Targeting Acute HIV Screening in San Francisco. *PLOS ONE*, July 2011, 6(7): e21813.
- Facente SN**, Dowling T, Vittinghoff E, Sykes DL, and Colfax GN. False Positive Rate of Rapid Oral Fluid HIV Tests Increases as Kits Near Expiration. *PLOS ONE*, December 2009, 4(12): e8217.
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- Breckwich-Vásquez V, Lanza D, Hennessey-Lavery S, **Facente S**, Halpin HA, and Minkler M. Addressing Food Security Through Public Policy Action in a Community-Based Participatory Research Partnership. *Health Promotion Practice*, October 2007, 8(4): 342-349.
- Minkler M, Breckwich-Vásquez V, Rains-Warner J, Steussey H, and **Facente SN**. Sowing the Seeds for Sustainable Change: A Community Based Participatory Research Partnership to Health Promotion in Indiana and its Aftermath. *Health Promotion International*, December 2006, 21(4): 293-300.
- Wesolowski LG, MacKellar DA, **Facente SN**, Dowling T, Ethridge SF, Zho JH, and Sullivan PS. Post-Marketing Surveillance of OraQuick Whole-Blood and Oral-Fluid Rapid HIV Testing. *AIDS*, August 2006, 20(12):1661-1666.

## SELECTED PRESENTATIONS

- 🌀 **“Creating Change with Beautiful Data and Design: Tips and Tricks.”** Oral presentation at the Creating Change conference, Las Vegas, NV (January 2025)
- 🌀 **“Busting Myths and Building Understanding: Discussing Harm Reduction with Clients.”** Featured Scholar in Residence at Touro University, New York, New York (May 2023)
- 🌀 **“Challenges and opportunities with interpretation of results from recency assays used within HIV testing services.”** Invited panelist at the 2022 Advancing HIV, STI and Viral Hepatitis Testing Conference (formerly known as the HIV Diagnostics Conference) [Virtual] (March 2022)
- 🌀 **“Time to leave Fiebig staging in the dust? Estimated Dates of Detectable Infection (EDDIs) as a new and improved method for HIV infection dating.”** Oral presentation at the 2022 Advancing HIV, STI and Viral Hepatitis Testing Conference (formerly known as the HIV Diagnostics Conference) [Virtual] (March 2022)
- 🌀 **“Community-based models of care, with a focus on HCV elimination and care for people who inject drugs.”** Invited presenter for the national World Hepatitis Day webinar hosted by the Infectious Diseases Society of America [Virtual] (July 2022)
- 🌀 **“Hepatitis C Elimination During a Global Pandemic: Resilience in Action.”** Oral Presentation at the International Network on Health and Hepatitis in Substance Users Conference, Sydney, Australia (October 2021)
- 🌀 **“Barriers and Facilitators to Hepatitis C Treatment Using Direct Acting Antivirals among People who Inject Drugs in San Francisco, California.”** Oral Presentation at the International Network on Health and Hepatitis in Substance Users Conference, Montreal, Canada (October 2019)
- 🌀 **“Using a Rapid HIV Testing Algorithm to Improve the Accuracy of HIV Testing, Receipt of Test Results, and Linkage to Care: Results of a Demonstration Project in 2 US Cities.”** Oral Presentation at the Conference on Retroviruses and Opportunistic Infections, Boston, MA (March 2011)
- 🌀 **“Training and Quality Assurance for a Rapid Test Algorithm: Lessons from Implementation, San Francisco, CA 2007.”** Oral Presentation at the HIV Diagnostics Conference, Atlanta, GA (December 2007)
- 🌀 **“Collaboration between medical and non-medical HIV testing settings under revised CDC guidance.”** Oral Presentation at the American Public Health Association Annual Meeting, Washington, DC (Nov 2007)
- 🌀 **“Successfully Implementing Rapid Testing.”** Invited Presenter for the United States Conference on AIDS, Hollywood, FL (Sept 2006)
- 🌀 **“Roll-out and Implementation of Rapid Testing from a Field Perspective.”** Invited Panelist for the CDC/Association of Public Health Laboratories HIV Diagnostics Conference, Orlando, FL (February 2005)
- 🌀 **“Trust and Communication between Researchers and Community Members during a Rapid Assessment of Exposure to Environmental Hazards in a Barrio of Santo Domingo, Dominican Republic.”** Oral Presentation at the American Public Health Association Annual Meeting, Washington, D.C. (November 2004)